

CREDIT SUISSE FIRST BOSTON 18th Annual Chemical Conference

Dennis H. Reilley
Chairman, President and CEO

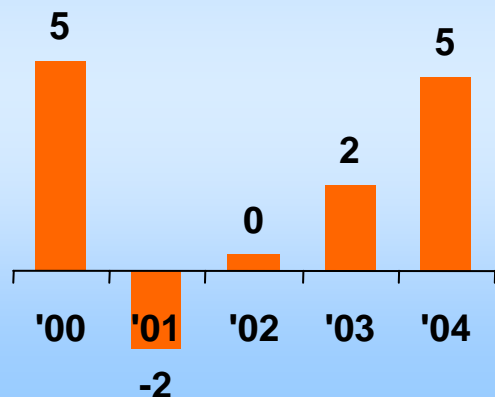


September 27, 2005

The forward-looking statements contained in this document concerning demand for products and services, the expected macroeconomic environment, sales, margins and earnings growth rates, projected capital and acquisition spending, the impact of required changes in accounting, the impact of accounting and other estimates, and other financial goals involve risks and uncertainties, and are subject to change based on various factors. These risk factors include the impact of changes in worldwide and national economies, the performance of stock markets, the cost and availability of electric power, natural gas and other materials, and the ability to achieve price increases to offset such cost increases, inflation in wages and other compensation, development of operational efficiencies, changes in foreign currencies, changes in interest rates, the continued timely development and acceptance of new products and processes, the impact of competitive products and pricing, and the impact of tax, accounting and other legislation, litigation, government regulation in the jurisdictions in which the Company operates and the effectiveness and speed of integrating new acquisitions into the business.

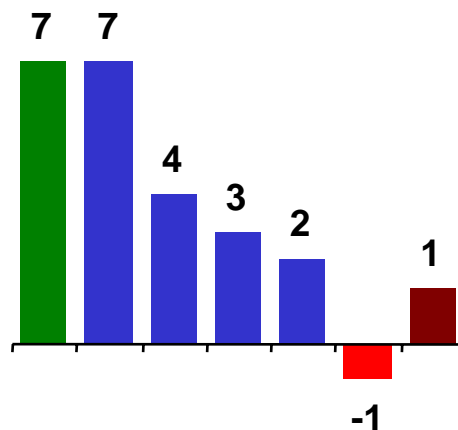
A Company for All Seasons

World Industrial Production Growth %

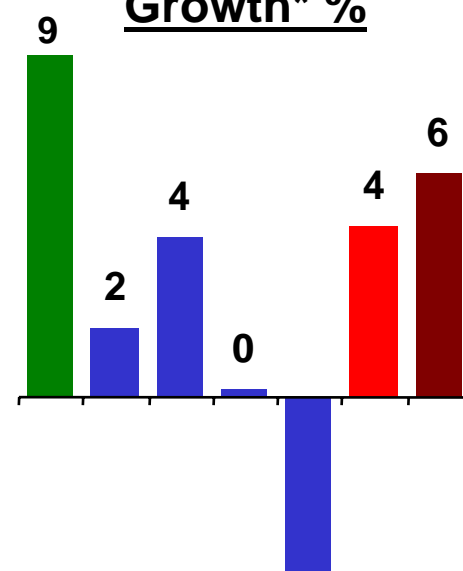


2000-2004

Annual Sales Growth* %



Annual EPS Growth* %



*Compounded Annual Growth Rate



- ◆ Stable during down cycle
- ◆ Strong growth during up cycle

Sources: Global Insight, S&P, Bloomberg

Financial outperformance through good times and bad

“Terms of Trade” Drive Return on Capital

On-Site/Pipeline Supply - 25%



- ◆ 15 year take or pay contracts
- ◆ Escalation formulas – Electricity/Gas, Inflation, Currency exposure

Merchant Liquid Supply - 29%



- ◆ 5 year requirements contracts
- ◆ Sourced as by-product from on-site
- ◆ Limited distribution range – 200/250 miles

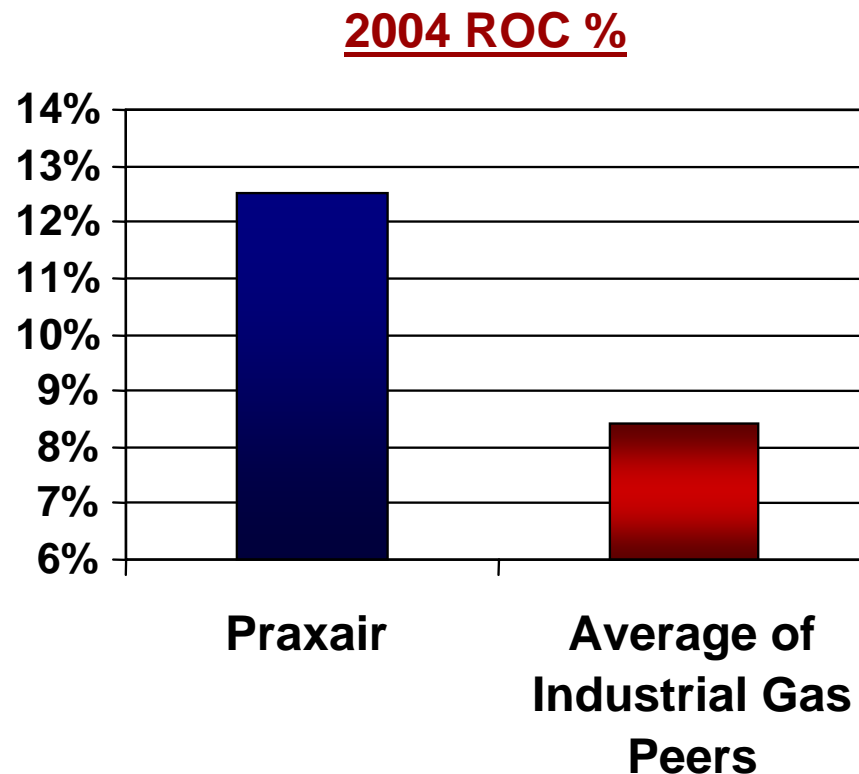
Packaged/Medical Gases - 33%



- ◆ Cylinder and equipment rental
- ◆ 40% gases revenues under contract
- ◆ Sourced as by-product from bulk

**Pricing leverage – small fraction of customers’ costs,
but critical to their operations**

- ◆ **Focus on 11 core geographies**
 - Optimize co-product economics
 - Build to leverage regional density
- ◆ **Fuel growth platforms**
 - Refinery hydrogen
 - Healthcare
 - China, India
 - EOR, Frac-ing
- ◆ **Drive operational excellence**
 - Applications growth
 - Pricing, contracting
 - Six Sigma, productivity

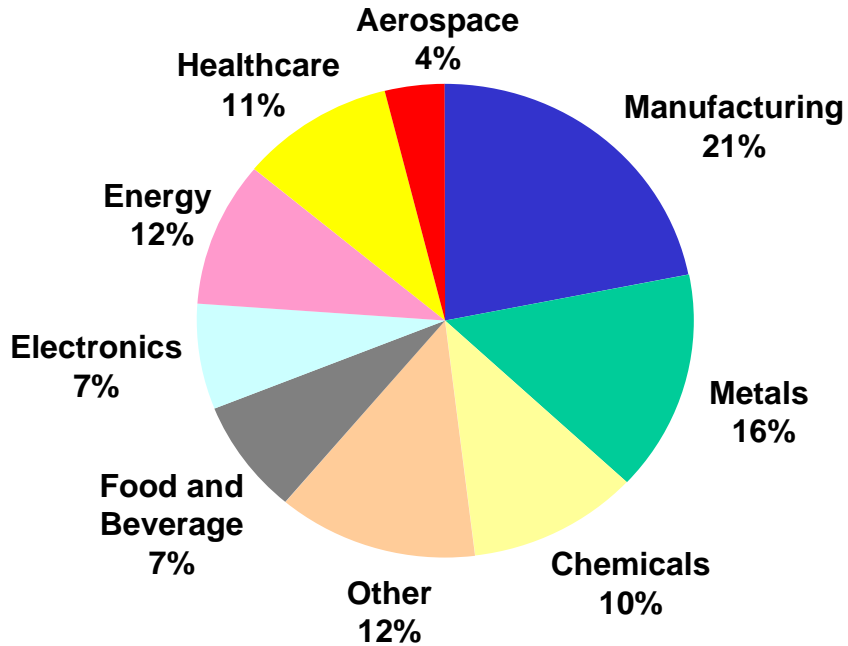


ROC=Net Operating Profit After Tax/Average Capital

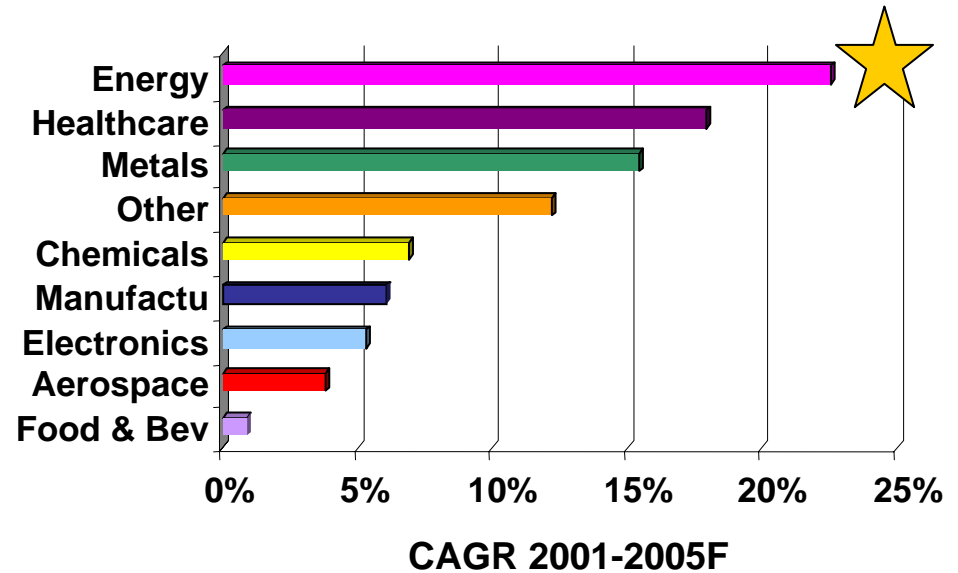
Source: Bloomberg and company reports

2004 Sales \$6.6 Billion

End Markets



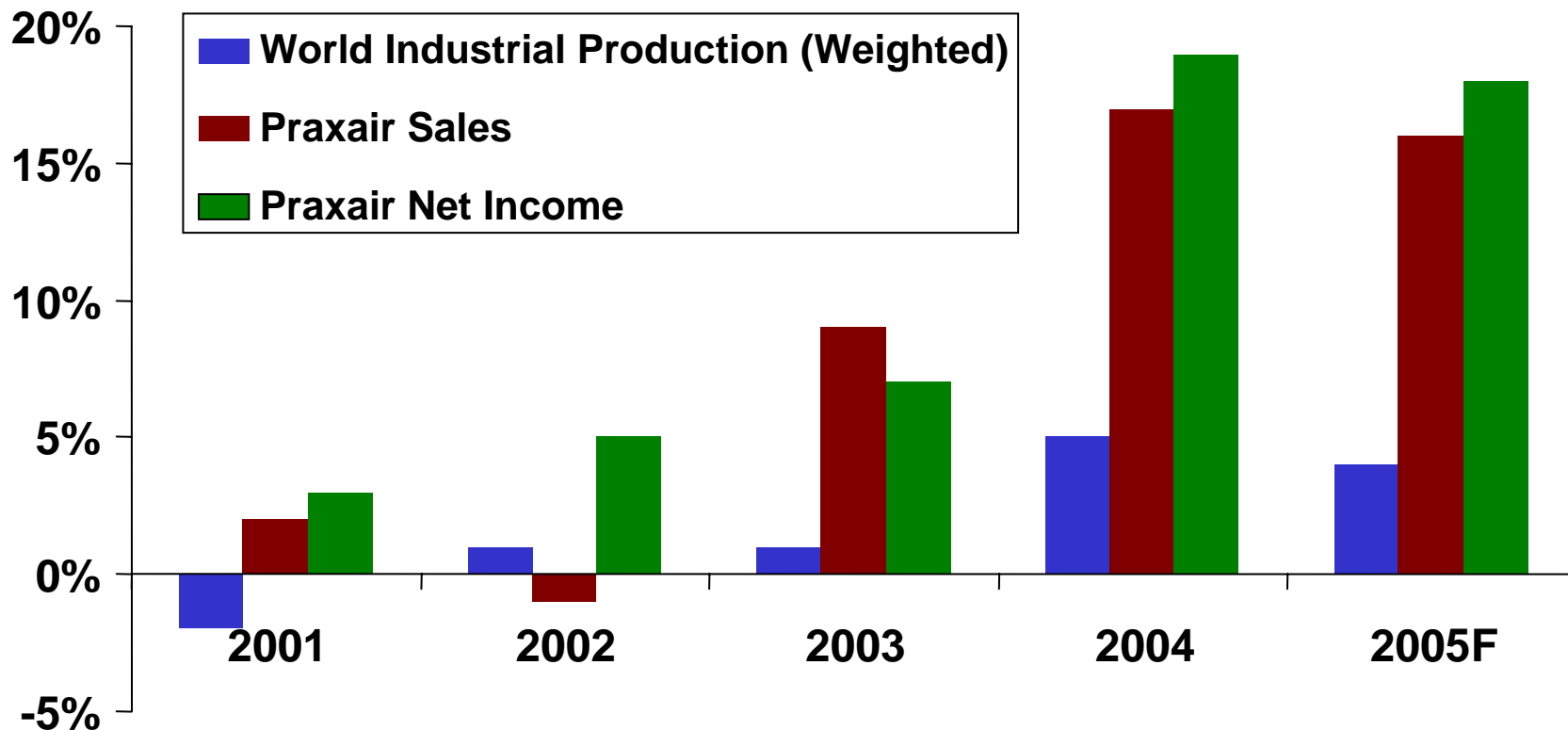
Sales Growth



Customer diversity delivers growth and stability

Applications Technology Drives Growth

Growth



Growing at an increasing multiple of IP

Secular Growth in Oxygen Applications

- ◆ **Higher energy efficiency**

 - 10-15% fuel savings

- ◆ **Higher throughput**

 - 10-20% increase

- ◆ **Less emissions**

 - 80-90% NOx reduction

Steel



Blast furnace coal injection

Glass



New oxyfuel burner

Refining



Process heaters

Aluminum



Remelting furnaces

Utilities



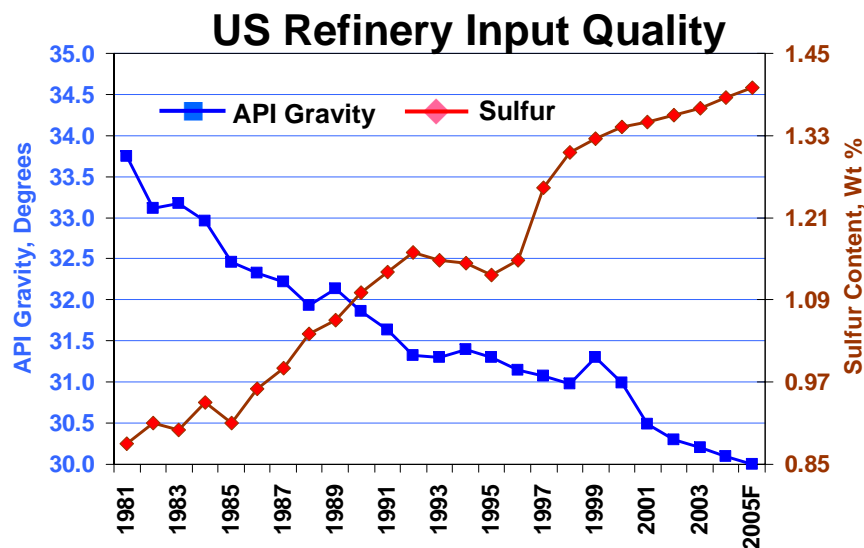
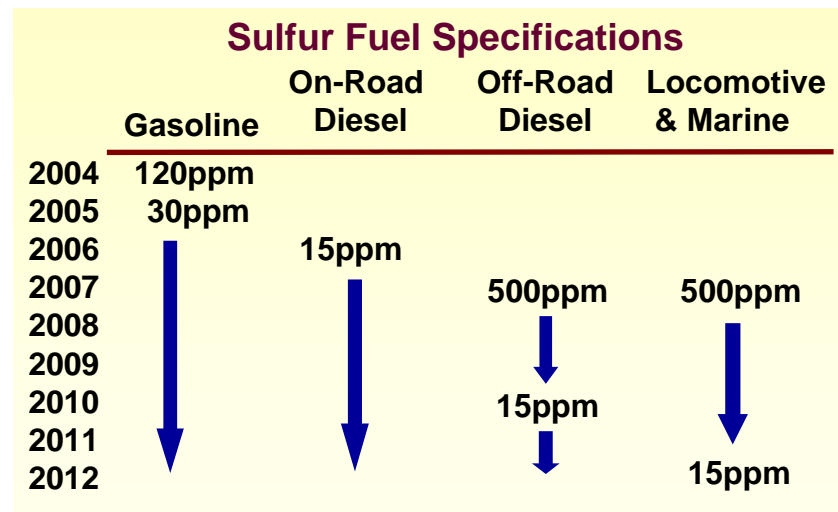
Reduced NOx emissions

PX will commercialize 20+ new application technologies in 2005

2004 Global Sales - \$690 MM

Strong growth in North America

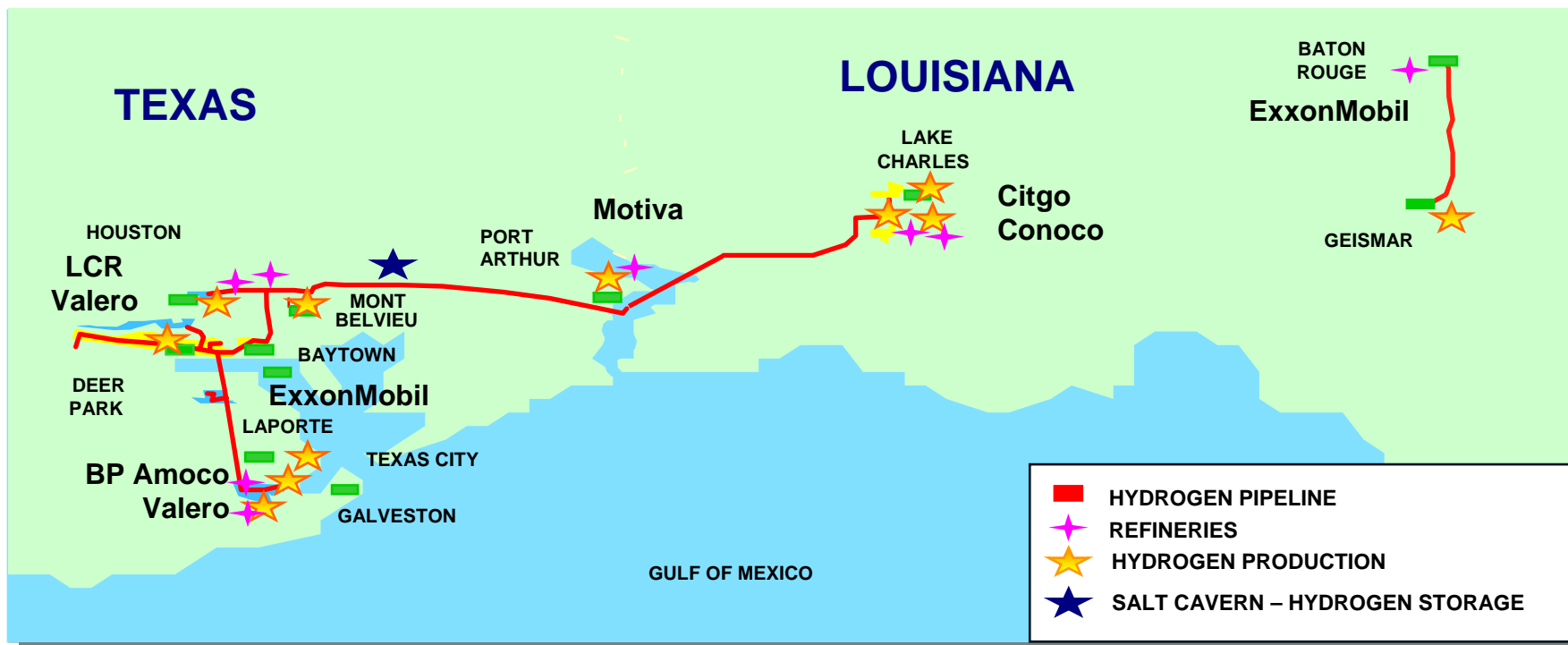
- ◆ Heavy crude upgrading
- ◆ Low sulfur fuel regulations
- ◆ Strong demand for gasoline and diesel
- ◆ Outsourcing hydrogen supply
- ◆ Canadian synthetic crude
 - Upgrading bitumen
 - Refining



Source: EIA and PX estimates

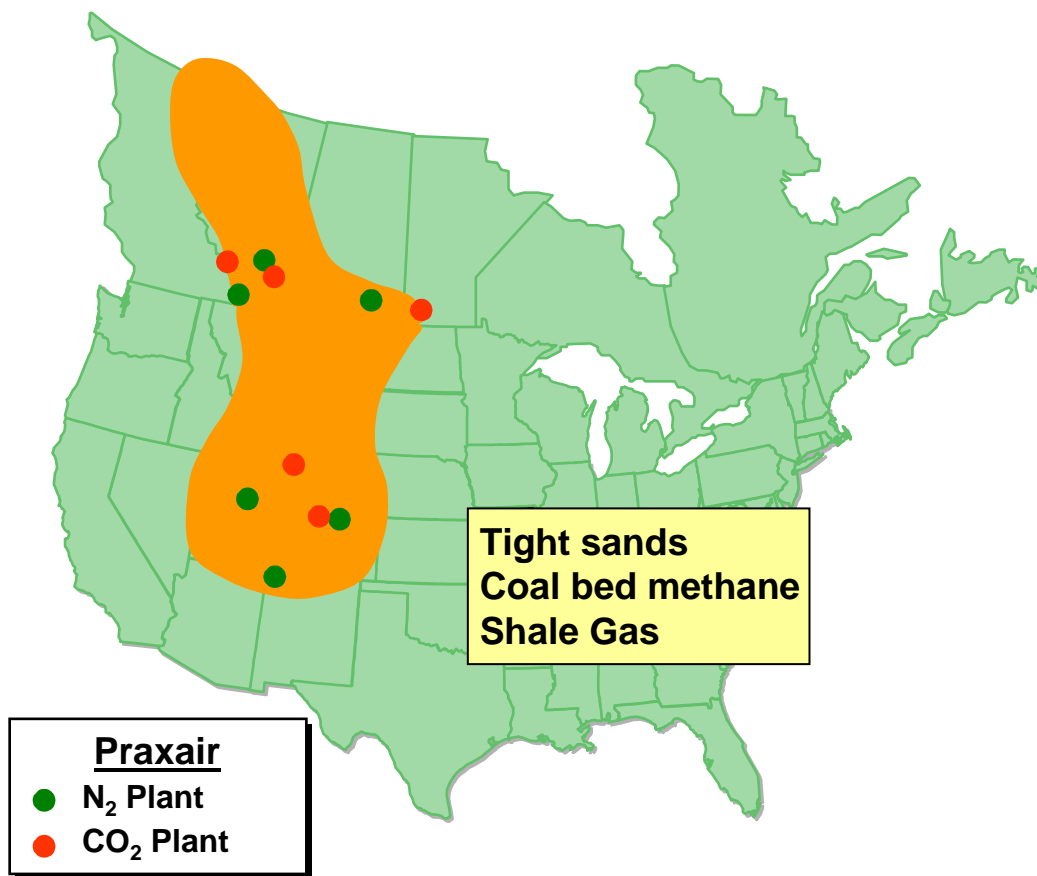
Expect 20% p.a. growth through 2010

Gulf Coast Hydrogen System



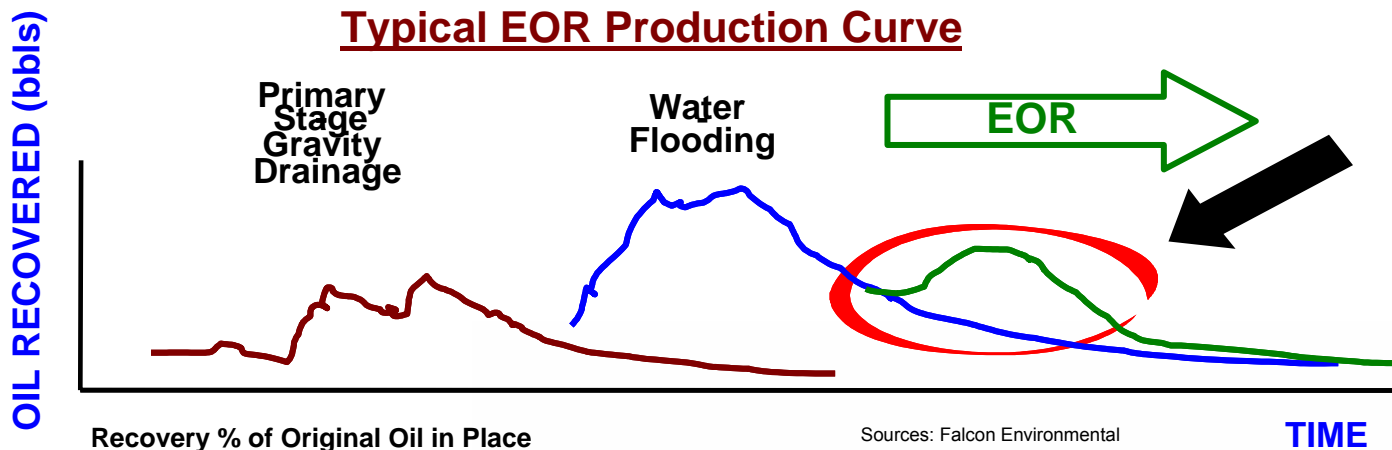
- ◆ 310 miles of pipeline
- ◆ 50 customers – refining and chemicals
- ◆ Connected to 85% of refining capacity
- ◆ 600 MMSCFD production capacity, 700MMSCFD by Q3 2006
- ◆ Capital investment underpinned by long-term contracts

Pipeline enclave delivers high reliability and high return on capital



- ◆ US Rockies rig count has increased 75% since 2002
- ◆ CO₂ and N₂ widely used to fracture low permeability formations
- ◆ Praxair best positioned
 - Location
 - Expertise
 - Relationships
- ◆ Additional pipeline services

\$200 MM revenues expected to grow 25% p.a.

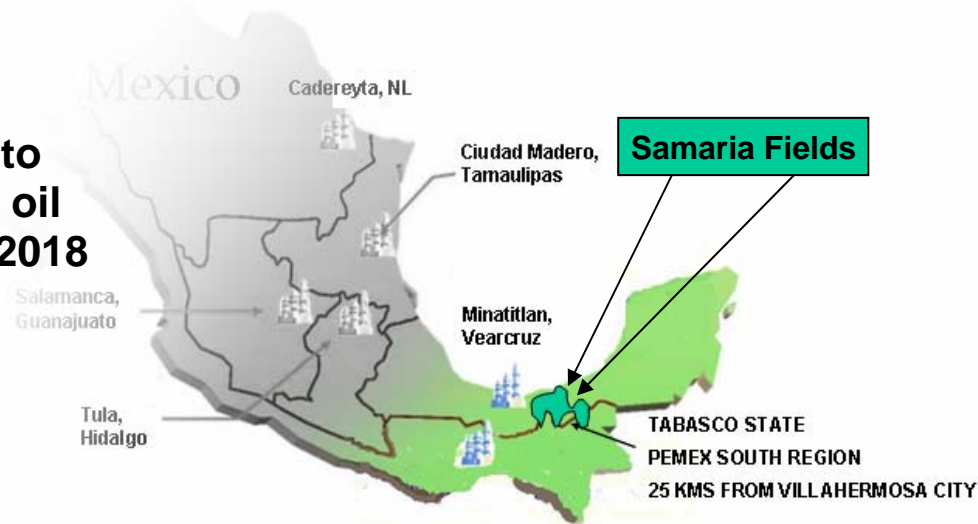


PEMEX Samaria Oil Fields

- ◆ >6500 TPD of nitrogen injection
- ◆ N₂ injection and new wells expected to recover additional 470 MM barrels of oil and 540 BCF of natural gas through 2018
- ◆ Start-up Q1 2007

Occidental Petroleum

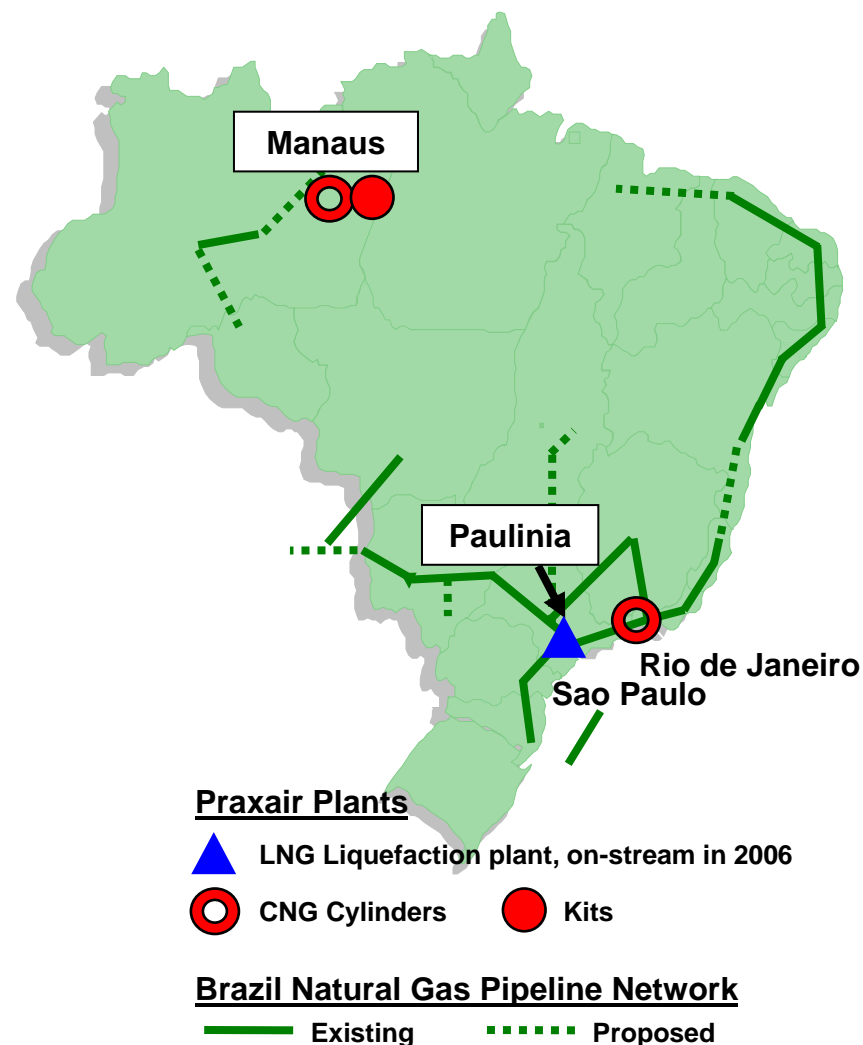
- ◆ 1100 TPD N₂ nitrogen injection
- ◆ Start-up Q2 2006



Long term potential to recover 120 B barrels of oil in NA

2004 Sales - \$866 MM

- ◆ #1 position – 60% market share in Brazil
- ◆ Export industries very competitive
- ◆ Natural gas business driving growth
 - More natural gas than oil
 - Conversions from alternative fuels
- ◆ Praxair participating actively
 - JV with Petrobras for LNG distribution
 - First plant: Q1 2006 start-up



New capital investment indexed to USD

2004 Sales - \$487 MM

- ◆ Four country focus – China, India, S. Korea, Thailand

China – 2004 Sales \$125MM

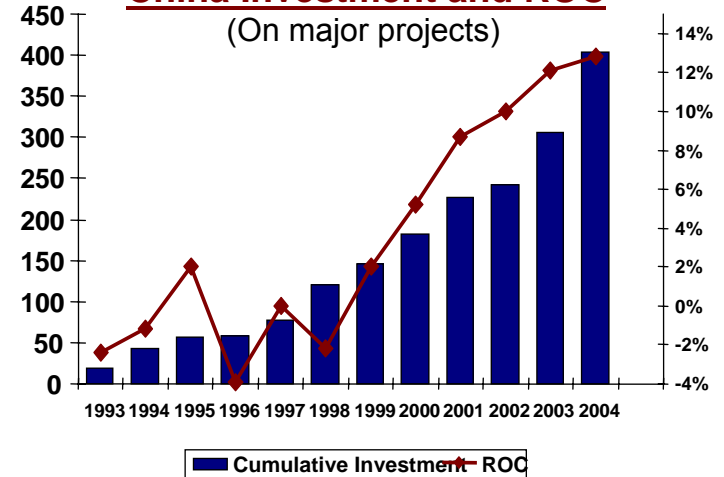
- ◆ Leading position in steel, semi-conductors and petrochemicals
- ◆ Positioned with leading producers

India – 2004 Sales \$110MM

- ◆ Economy gaining momentum
- ◆ Gas industry growing double-digits
- ◆ Praxair #1 position – strong relationships

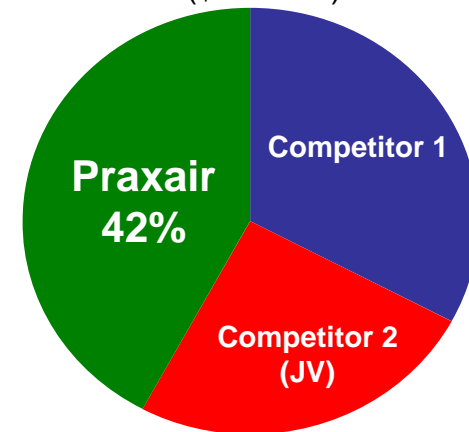
China Investment and ROC

(On major projects)



India Non-Captive Industrial Gas Market

(\$260 MM)



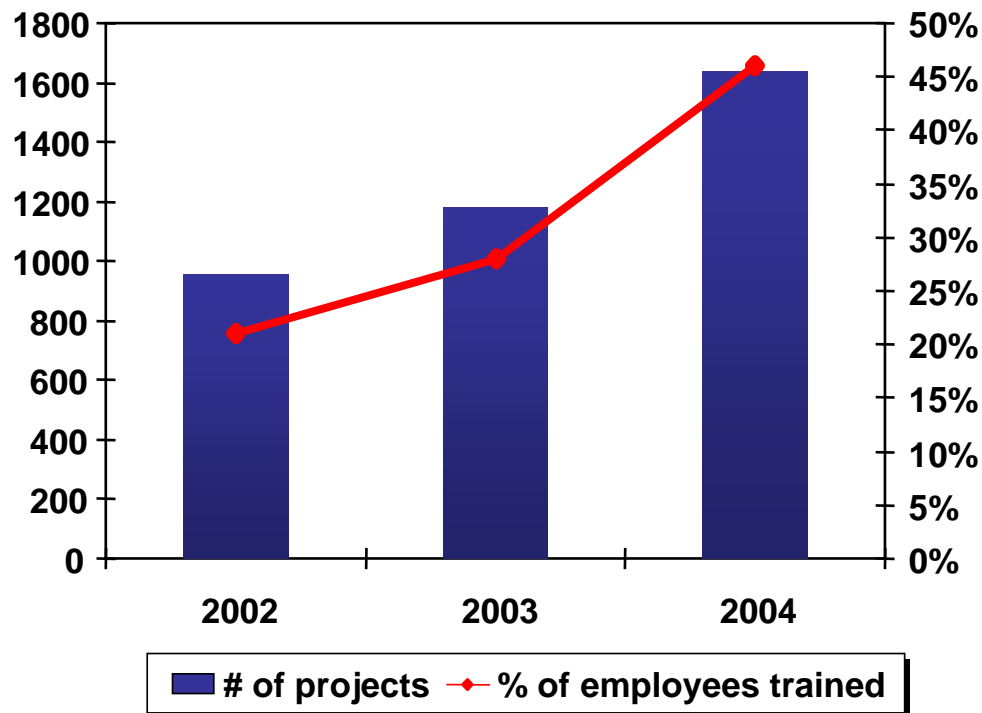
Source: Praxair Estimates

Expected sales growth of 15 - 20% p.a.

Sources of Cost Savings

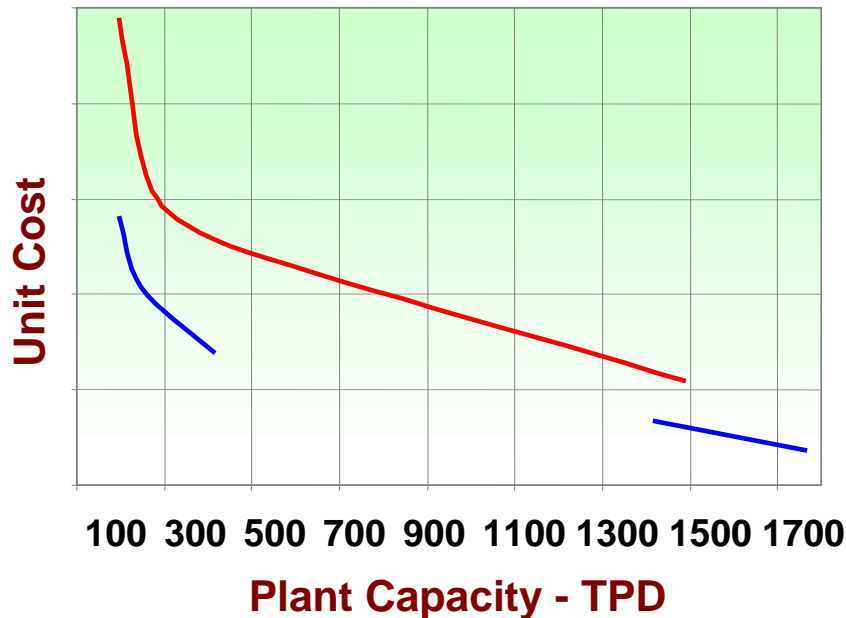
(\$MM)	<u>2003</u>	<u>2004</u>	<u>2005F</u>
Procurement	25	26	41
Plant Operations	58	65	58
Business Process	<u>27</u>	<u>54</u>	<u>61</u>
Total	110	145	160

Six Sigma # of projects and % of workforce trained

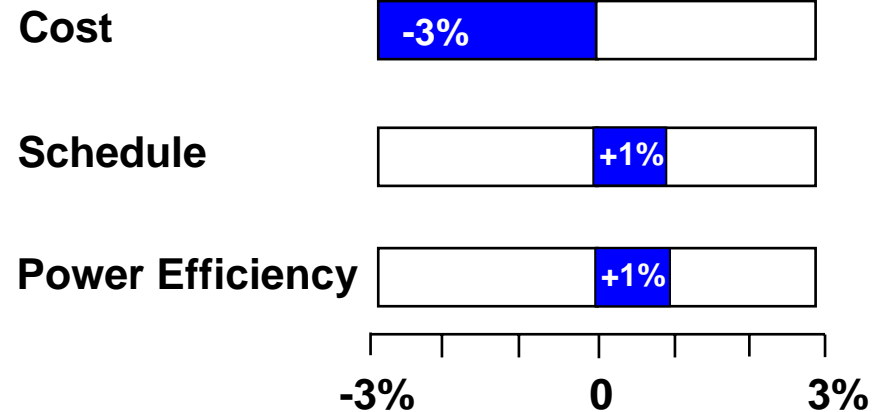


Accelerating productivity initiatives using Six Sigma

Cryogenic High Purity Oxygen



2004 Plant Projects Variance From Budget



**Flawless execution assures that expected returns
will be achieved**

Robust Cash Flow Generation

◆ Operating cash flow
9% CAGR

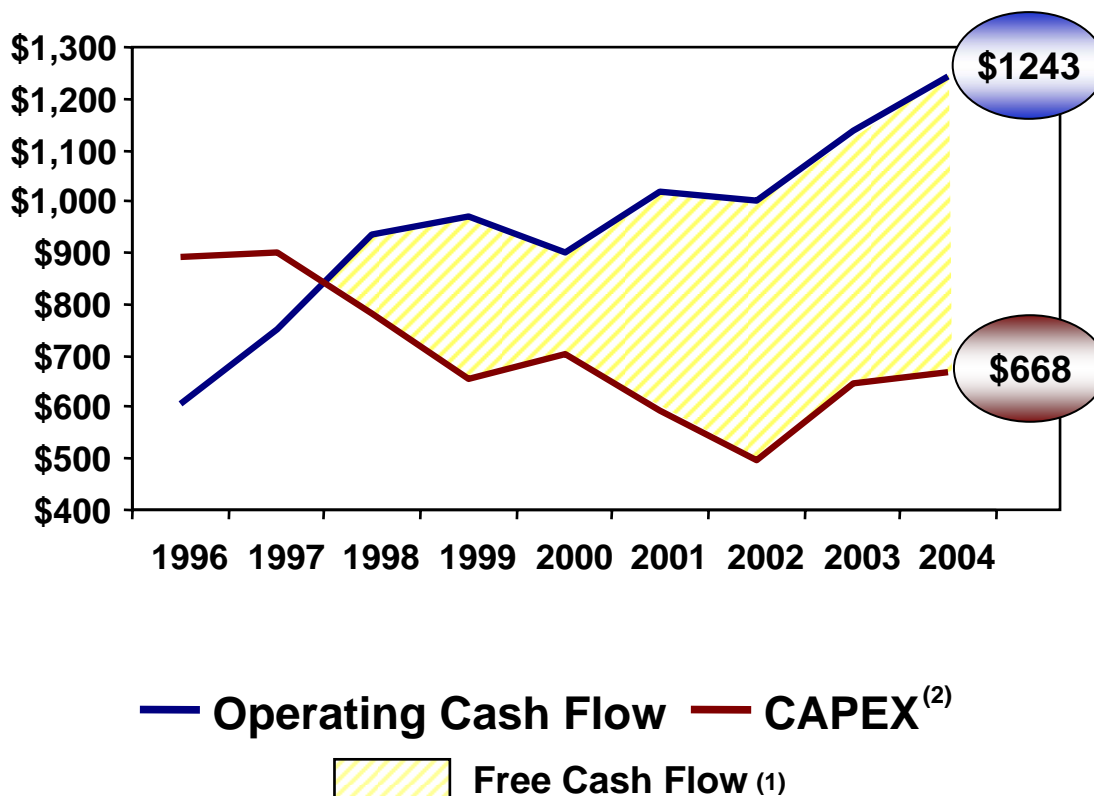
◆ Capital spending discipline

- Increased hurdle rates
- Core geographies

◆ Uses of free cash flow

- Dividends
- Selective acquisitions
- Share repurchases
- Debt reduction

Free Cash Flow 1996-2004 (\$MM)



1) Non-GAAP measure. Free cash flow equals operating cash flow minus capital expenditures.

2) Excludes Leased Asset Purchase in 2003

- ◆ **Strong, sustainable, organic growth**
- ◆ **Diverse end markets and applications technology**
- ◆ **High return on capital**
- ◆ **Long term customer retention**
- ◆ **Substantial free cash flow generation**
- ◆ **Capital and operating discipline**
- ◆ **Strong corporate governance**

A solid green rectangular box is positioned on the right side of the slide. Inside the box, the text "We deliver." is written in a white, sans-serif font.

We deliver.

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