**SUSTAINABLE DEVELOPMENT**

**TARGETS 2016-2020**

**SAFETY**

- **OUTPERFORM**
  - ACC large member averages for **Recordable Injuries**

- **OUTPERFORM**
  - ACC large member averages for **Days Away from Work**

- **<3**
  - Vehicle Accidents per million miles driven

**COMPLIANCE**

- **MAINTAIN**
  - Praxair's corporate governance Guidelines and a strong culture of integrity, ethics and compliance

- **ETHICS & INTEGRITY**
  - 100% Certification Standards of Business Integrity by required employees

- **100%**
  - Compliance Training by targeted employees

- **100%**
  - Review and close of reports to HOTLINE

- **Human Rights**
  - Uphold our Global Policy & Standards

**PRODUCT STEWARDSHIP**

- **CONTRIBUTE**
  - 50% Revenue from SUSTAINABILITY PORTFOLIO

- **>2X MORE**
  - GHG Emissions avoided by Customers than emitted from all Praxair operations

- **ENABLE**
  - The delivery of clean water to 250 Million people

**ENERGY & CLIMATE CHANGE**

- **CONSERVE**
  - 8 Million MWh ENERGY SAVINGS cumulative 2009-2020

- **>500,000 MWH**
  - RENEWABLE ENERGY POWER SOURCED

- **2%**
  - H2 GHG INTENSITY IMPROVEMENT cumulative

- **7.5%**
  - TRUCK GHG INTENSITY IMPROVEMENT cumulative

- **1 Million**
  - TREES planted or preserved with conservation groups

**SUSTAINABLE PRODUCTIVITY**

- **SAVE**
  - $500 MILLION cumulative, from Sustainable Productivity

- **100%**
  - Water MANAGEMENT PLANS at high water use sites in water-stressed regions

- **>300 SITES**
  - Achieve ZERO WASTE to landfill

**PEOPLE DEVELOPMENT**

- **ENGAGE**
  - Achieve top quartile EMPLOYEE ENGAGEMENT results in the chemical industry

- **Diversity**
  - Continuous year on year improvement in the representation of women globally and U.S. minorities

- **Spend**
  - $1.5 Billion with women-, minority-, small business- and other disadvantaged group-owned enterprises in the U.S.

- **Contribute**
  - 1750 PROJECTS of community service, cumulative

- **Benefit**
  - >1.5 Million PEOPLE from community engagement, cumulative

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*All targets run 2016-2020 unless otherwise noted

**Target applies to employee and contract drivers for all product vehicle accidents*